



Lawrence Weston

Big Local Plan

Delivery Years 3, 4 & 5 (2017-2019)

FINAL (January 2017)

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Executive Summary

In December 2012 Local Trust announced that Lawrence Weston was to be one of 150 communities in England to receive a Big Lottery grant of £1m, to be spent over a ten year period. In 2013 we set up our Big Local Partnership, appointed Ambition Lawrence Weston as our Locally Trusted Organisation, and carried out consultation and planning using the existing Community Plan (2013-2023) to guide our thinking. At the end of 2013 we agreed our plan of action for the first three years (2014 to 2016). Since then we have:

- Successfully engaged with and consulted many residents
- Worked with local organisations to save community facilities e.g. the youth centre
- Helped residents develop their skills and find jobs e.g. by setting up an employment hub
- Tackled fuel poverty e.g. through an energy switching service
- Assisted in developing a neighbourhood development plan
- Improved transport options e.g. by providing a local shuttle bus
- Provided activities for young people e.g. the carnival
- Built community cohesion e.g. via events, a newsletter and support for community groups
- Enabled further investment to come to the area e.g. community coastal fund of £1.2m.

Between January 2014 and July 2016 we spent £222,000 of our Big Local grant. We also levered in a further £610,000 from other sources and invested in community energy that will give us an income for the next 25 years.

This document is our second plan and sets out our proposals for years 3,4 and 5 (2017-2019). It builds upon our past successes and gives a new emphasis to helping the community meet its own needs. We will invest in people, seeking to actively involve residents in helping their community. We will secure additional investment. And we will address our most pressing issues including housing, poverty, transport, education and training.

This plan has nine delivery themes and two support themes which reflect those used in our first Big Local plan. Community Energy is a new theme that reflects its growing importance in our work.

We will measure our outcomes using a number of methods including an annual focus group, regular reviews of this plan, keeping a visual record of changes in the area, coordinating with other surveys and commissioning a narrated animation of our progress.

There are risks, particularly associated with the loss of key people, but we are confident that these can be managed.

Our budget for the plan is £455,000, divided equally between each of the three years. We will continue to seek additional funding from other sources that will match the Big Local grant.

Acknowledgements and Contact Details

We would like to thank the following for their help and assistance in preparing this plan:

- The Big Local Steering Group
 - Bridget Booker
 - Terri Booker
 - Jacki Crouch (Chair)
 - Mike Crouch
 - Ami-Louise Duggan
 - Ann Hawker
 - Liz Mitchell
 - John Muse
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 - Emma Rigby
 - Roger Sabido
 - Donna Sealey
 - John Woolnough
- Ambition Lawrence Weston
- Avon and Somerset Constabulary
- Juicy Blitz Youth Project
- Public Health
- Julian Mellor from 2MD
- Ian Smith (BL Rep)

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1. Introduction

In December 2012 Lawrence Weston was told that it had been awarded £1m of funding from the Big Local programme. Funded through a £200m Big Lottery Fund investment and managed by Local Trust, Big Local is helping 150 small urban and rural communities across England to make their areas even better places to live. Each Big Local area receives at least £1m Lottery funding to spend over 10 years, enabling residents to identify priorities that matter to them and take positive action.

Our Big Local Partnership

Each area has a Big Local Partnership controlled by local residents which sets priorities and makes decisions on how the £1m is used. In Lawrence Weston the Partnership is made up of the local network which includes 60 organisations working locally.

The Big Local Steering Group has 18 members of whom 10 are residents, the remainder all being drawn from local organisations including Public Health, the Police, youth groups and older people groups.

Our Locally Trusted Organisation

Our Locally Trusted Organisation (LTO) is Ambition Lawrence Weston (ALW), a 250 member community development trust that is driven and led by the residents of the local area.



AGM of Ambition Lawrence Weston

ALW employs four staff and a number of consultants to develop its work programme, although it is still constrained by a lack of staff capacity. ALW also runs a community network to coordinate and receive feedback from a wider range of local groups and interests, much of which also informs the work of Big Local.

Our Big Local Plan

The Big Local plan sets out the Partnership's proposals for the coming years.

This is the second Big Local plan for Lawrence Weston. During our first plan (delivery years 1 and 2 in 2014 to 2016) we have:

- Successfully engaged with and consulted many residents e.g. through the constant dialogue led by our partners
- Worked with local organisations, especially Ambition Lawrence Weston, to save community facilities e.g. the youth centre (see p18-19)
- Helped residents develop their skills and find jobs e.g. via an employment hub (see p16)
- Tackled fuel poverty e.g. through an energy switching service (see p19-20)
- Assisted in developing a neighbourhood development plan (see p17)
- Improved transport options e.g. by providing a local shuttle bus (see p15-16)
- Provided activities for young people e.g. the carnival (see p18)
- Built community cohesion e.g. via events, a newsletter and support for community groups
- Enabled further investment to come to the area e.g. community coastal fund of £1.2m.

This second plan for delivery years 3,4 and 5 builds upon these successes and gives a new emphasis to helping the community to meet its own needs, getting additional investment and addressing the most pressing issues including housing, poverty, transport, education and training.

To preserve familiarity and also assist with tracking progress, this plan adopts a similar format to its predecessor.

As with the first plan, this plan is closely linked to the Community Plan for Lawrence Weston 2013-2023. The Community Plan includes a lot of statistical data about the area and sets out a strategy for how residents want it to develop in the future. The Community Plan is now one third of the way through its lifespan and is being updated in early 2017.

This plan was submitted to Local Trust in January 2017.

2. Local Trust Requirements

A Big Local plan sets out what the residents of the area want to achieve, and why, and how they are going to achieve it.

This plan serves as a guide for ensuring the residents of Lawrence Weston can make Big Local happen and as a tool for sharing our vision and inspiring others to get involved. So it should be something that local people can understand, relate to and be proud of. The Big Local plan also says how we intend to use our £1 million.

The plan must include:

- Our vision
- Our priorities
- A budget with proposed payment schedule
- The date that the plan review will be submitted to Local Trust
- The start and end date of the plan and therefore the grant agreement (month, year)

The plan must show and include:

- Community involvement and buy-in
- Community need and opportunities
- How our plan relates to national Big Local outcomes
- The contribution the plan makes to lasting/sustainable change in Lawrence Weston

3. About Lawrence Weston

Lawrence Weston is a post-war housing estate located on the North West fringe of Bristol adjacent to the M5 motorway and between the employment areas of Avonmouth and the Port of Bristol and Kingsweston Hill. It lies approximately 5 miles to the north west of Bristol city centre.

Administration

Lawrence Weston falls in the Avonmouth and Lawrence Weston ward¹ of Bristol. The ward includes the neighbourhoods of Avonmouth, Shirehampton and Coombe Dingle. Lawrence Weston lies in the Bristol North West parliamentary constituency.

Housing



Lawrence Weston was originally planned in the inter-war period. Construction started in the 1940s and was completed by the Council in the 1950's. Today nearly half of the housing stock is privately owned although the City Council is still the landlord of much of the remaining social housing. The stock consists of two and three bed terraced and

semi-detached houses plus a number of walk-up two bed flats. Construction type and quality varies with some lower quality concrete houses having been demolished. Housing density is low (32dph²) with extensive open space.

Population

Lawrence Weston has a population of approximately 7,220 people living in 3,070 dwellings³. There is a much higher than (Bristol city) average proportion of children, young people and young families. At the 2011 Census, 91% of the population was white, 4% was Afro-

¹ New ward boundary from April 2016. Formerly part of Kingsweston Ward. See Appendix A for further details.

² Dwellings per Hectare. Source: ALW Community Plan, 2013-2023

³ 2011 census. See Appendix A for calculation of population and household numbers.

Caribbean, 2.5% was mixed and 2% was Asian. 90% of the population were born in the UK and Ireland, 4% were born in EU Accession countries⁴ (of whom approximately 200 were born in Poland) and 1.5% were born in other EU countries⁵.

Business and Employment

There are fewer than average (for the city of Bristol) businesses and jobs in Lawrence Weston itself. 35% of Lawrence Weston's residents aged 16+ have no qualifications (Bristol average 20%). Almost half the Lawrence Weston population are employed in semi-routine/routine operations (Bristol average less than a quarter)⁶. Levels of self-employment are also low.

Transport

39% of households do not own a car or van⁷. Despite having local community transport services, the area is somewhat cut off from neighbouring communities by open space and major roads, and public transport links are widely regarded to be very poor. The bus services are seen as expensive, unreliable and intermittent and do not directly take residents to jobs at Avonmouth or to other important facilities such as Further Education colleges and hospitals. The standard 50 minute journey time to the centre of Bristol creates problems for people accessing jobs and other facilities. There is a railway service from Severn Beach to Temple Meads stopping at Avonmouth, Shirehampton and Sea Mills; the three adjoining villages. There is a lack of safe cycle routes and low take up of cycling on the estate.

Community Facilities

Over the past five years, the area has suffered a loss of community venues and services, and has seen little in the way of sustained regeneration funding or significant public or private sector investment. The FE College, some schools, the library, sports facilities and all but one of the area's five pubs have closed.

⁴ Countries acceding to the EU in 2001-2011 were: Bulgaria, Cyprus, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Malta, Poland, Romania, Slovakia & Slovenia

⁵ Census 2011

⁶ Lawrence Weston Neighbourhood Development Plan, March 2016

⁷ Census 2011

There are three primary schools on the estate, two serving the local community and a third faith primary school which draws from a larger catchment area. One of the schools also hosts a children's centre. There is a faith based secondary school, which again draws from a large catchment area, but most of the local young people travel out of the estate to secondary schools at Henbury, Shirehampton and Pill. There is one additional school on the estate for children who are not in mainstream school and which serves the whole city.

Ridingleaze has 20 small shop units all housed within a 1960's widely-used standard-build rank with maisonettes above. All units are occupied; the largest unit includes a co-op convenience store and post office. There has been little investment in this retail centre over the last 20 years. Residents complain that the retail offer is poor with too many fast food outlets and food stores that are expensive and offer poor choice⁸. Residents complain that the car park behind Ridingleaze shops does not feel safe, and it is therefore underused. Speeding and inappropriate parking is a problem along the main shopping street. There is one other shop and hairdressers to the west of centre.

There are two GP surgeries (both buildings need upgrading) and one dentist. There is an NHS clinic (the future of which is also uncertain as services are withdrawn) and a public health building "The 5 Ways Bungalow" holding services such as counselling and discussion groups, and health focused projects. Bristol City Council own Ridingleaze House which provides council tenants housing services, a very small unstaffed library room and office space for council staff.

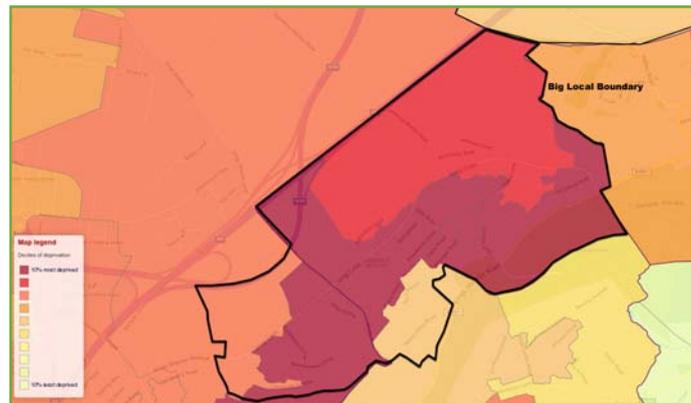
There are four churches in Lawrence Weston each serving the community in different ways. As well as providing Sunday worship and resources for the spiritual aspects of our residents lives, their buildings are also well used throughout the week as a base for many practical activities. These range from pre-school Mums and Tots groups, various activities for the elderly, to a Food Bank.

Deprivation

Deprivation levels in the area are amongst the highest in the country, especially for education and skills, employment, health, wealth, children and older people, income, and crime⁹.

⁸ Community Shoppers Survey

⁹ Index of Multiple Deprivation, <https://www.neighbourhood.statistics.gov.uk/dissemination/>



Index of Multiple Deprivation, 2015

Hence many residents in Lawrence Weston continue to experience significant disadvantage for multiple reasons.

Community Participation

Ambition Lawrence Weston has established many initiatives to involve residents in the community including groups concerned with energy, residents, arts, and planning. It has opened a craft shop, published a local newsletter 'On Your Doorstep', helped bring back the summer carnival and started a Christmas lights and celebration. Many of these initiatives are supported by Big Local and have made a significant difference to the community.

At the same time:

- Bristol City Council has identified the need to increase tenant participation and involvement in the area as levels are currently low
- Oasis Academy has been successful at involving people, especially Primary School parents, in community level activities such as the carnival and the craft shop.

Changes in Lawrence Weston

Since the last plan was written in 2013 there have been extensive ongoing cuts in local authority and other public service budgets. Currently the City Council is considering how to address an additional £92m budget deficit by 2021/22 (c.25% of its total budget) which will result in yet further cutbacks. This will have a direct impact on services directly provided by the public sector in Lawrence Weston and on the funding available to third sector organisations.

●

In October 2016 Lidl submitted a planning application¹⁰ to build a 1,420sqm store in the centre of Lawrence Weston. This has been supported by Big Local and ALW and will have a massive positive impact on the availability and price of healthy food in the local area.

The City Farm has invested in a new cafe.

There is pressure to build more housing across Bristol. Since 2014 planning permission has been given to build at least 30 units in Lawrence Weston and the potential has been identified to build a further 500 with planning applications currently being prepared.

In Avonmouth and Severnside, to the north west of Lawrence Weston, large areas of land have permitted development rights for employment uses. During the life of the plan a lot of large distribution, waste and energy companies have developed facilities in the area and this is set to continue, creating jobs for the city but not necessarily the residents of Lawrence Weston.

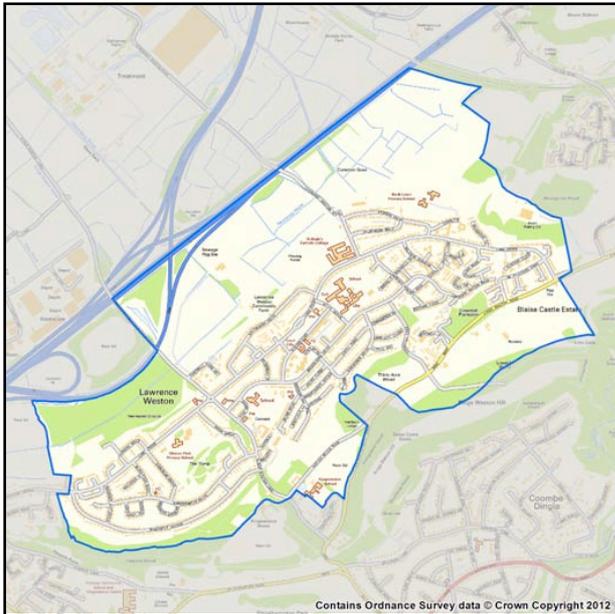
External Investment

Ambition Lawrence Weston, our LTO, has successfully attracted, from a number of sources, long term investment in the future of the area. Since 2014 over £1.5m of investment has been secured with a further £3m in advanced discussions with funders.

¹⁰ Application no. 16/05763/F, submitted 24 October 2016

●

4. The 2014-16 Big Local Plan



Lawrence Weston Big Local area

In December 2012 Local Trust announced that Lawrence Weston was to be one of 150 communities in England to receive £1m of Big Lottery funding.

Members of the community and key local organisations had been already working hard to produce a comprehensive Community Plan (2013-2023). The research carried out for the Community Plan also underpinned our first Big Local plan.

Themes and Proposals from the 2014-16 Plan

The plan had eight key delivery themes. The proposals under each theme were designed to support the actions in the Community Plan.

Housing

We wanted to:

- Increase the local population in order to make local services and amenities more viable
- Increase the range of tenure types
- Increase the range of social housing property types
- Improve the design and quality of all housing
- Reduce the level of social housing in new development
- Meet the needs of local people with a local lettings policy.

To do this our Big Local proposals were to:

- Create an investment / welcome pack for developers and investors
- Develop an 'image' project
- Address tensions around housing allocations.

During 2014-16 we:

- Completed a lot of the background work on the welcome pack although the project has stalled since 2015 due to a lack of capacity to deliver and uncertainty regarding the pack's content.

We were also able to:

- Influence design and tenure mix of new housing developments
- Encourage the City Council to develop 23 PassiveHouse homes in Lawrence Weston, principally for elderly residents thereby helping release more family sized homes into the local housing stock
- Build links with Bristol Community Land Trust.

Crime and Community Safety

We wanted to change the perceptions of crime (people thought it was higher than the reality).

To do this our Big Local proposals were to:

- Raise awareness of crime and community safety issues, initiatives and successes
- Improve communication with the Police.

During 2014-16 we:

- Worked with young people at the Juicy Blitz Youth Project and local PCSOs to deliver a Police & Young People Together Project. Young people reported improved levels of trust and relationships with the PCSO's. There was a significant improvement in attitudes towards the Police and an improved understanding of the importance of and methods of crime reporting.
- We installed crime reporting boxes in six locations in Year 1, but despite some early success it was subsequently concluded that they were not working sufficiently well and were stopped in Year 2
- Found that the Neighbourhood Forum and the Catch Up Cafe (which is attended by the PCSOs) are better able to cover the function of the boxes
- Experienced ongoing cutbacks in the police presence in the area (the policing team is 20% less than in 2009) but their digital presence / communication appears to be working well and has scope for improvement
- Found that 'On Your Doorstep' has been a good means of spreading accurate information about crime in the area.

Traffic and Transport

We wanted to address the limited transport options and services that are available to residents.

Our Big Local proposals were to:

- Map public transport journey times
- Publicise Traveline
- Develop a cycle loan and bike maintenance scheme.

During 2014-16 we:

- Helped commission a shuttle bus service from Lawrence Weston to the employment area of Avonmouth funded by the Community Coastal Fund
- Found it difficult to map public transport times as services and timetables frequently change. We were also limited by worker capacity
- Experienced delays with the bike loan project due to the loss of the proposed venue, arson and loss of volunteers. However, bikes are available locally (at Five Ways Bungalow) and there is potential to collaborate with other citywide initiatives
- Funded Lawrence Weston City Farm to run a bike maintenance scheme.

We were also able to:

- Influence improved and alternative bus routes
- Influence proposed Sustrans cycle path

Jobs, Skills, Business and Financial Inclusion

We wanted to increase skill levels and improve job opportunities for local residents.

Our Big Local proposal was to

- Launch a local employment, skills and business support programme.

During 2014-16 we:

- Setup and ran the Lawrence Weston Employment and Enterprise Hub from 2014, funded in part by the Coastal Communities Fund
- Opened a craft shop to help residents learn new skills with the support of Oasis Academy.

We were also able to:

-
- Meet rising demand for financial advice sessions
 - Provide business advice for local people and businesses
 - Fund the Citizens Advice Bureau to deliver services.

Health, Wellbeing and Social Care

We wanted to develop volunteering as a way of developing new skills and improving people's sense of wellbeing. We also wanted to address social isolation, obesity and to improve the availability of fresh fruit and veg.

Our Big Local proposals were to:

- Introduce and support a volunteer bank
- Improve the local availability of fruit and vegetables
- Create a local grant pot for older people.

During 2014-16 we:

- Identified a lot of volunteering opportunities and projects in the local area
- Signposted people to these opportunities but didn't manage to setup the volunteer bank due to lack of capacity. We decided to merge the volunteer bank with the employment, skills and training initiative
- Provided funding for a gardening project at The 5 Ways Bungalow
- Setup an older people's grant pot.

Planning, Public Realm, Parks and Green Spaces

We wanted to improve the quality of our parks, play areas and green spaces and get people more involved in their management. We also wanted to support the emerging Neighbourhood Plan Forum.

Our Big Local proposals were to:

- Create more play areas
- Get residents involved in managing open spaces and play areas
- Support the Neighbourhood Plan process.

During 2014-16 we:

- Supported a Green Spaces Action Group
 - Supported the Neighbourhood Plan through to examination by the independent examiner
-

-
- Supported the Wetscott residents and tenants group with proposals for an outdoor gym and playpark although this hasn't yet been installed
 - Helped deliver two new play parks at Henacre and Ridingleaze.

Young People, Families, Children and Education

We wanted to engage with young people and the organisations that work with them in Lawrence Weston. We wanted to give them control of some of the Big Local funding.

Our Big Local proposals were to:

- Prioritise engagement with young people
- Create a grant pot managed by young people.

During 2014-16 we:

- We supported the youth forum (first year only)
- Supported Bread Youth Project to develop young leaders
- Supported activities for young people via Juicy Blitz, PACT and the Farm
- Supported the youth centre which is now hosting projects run by Learning Partnership West
- Dedicated funding to young people
- Supported the Sea Cadets
- Supported a Lawrence Weston multi-agency youth stakeholder group.

Community & Health Facilities & Activities, Arts, Leisure and Sport

We wanted to improve the community buildings, offices and meeting spaces in Lawrence Weston so that they can deliver the range and quality of services needed and deserved by residents. We had lost venues in the recent past while others were under threat.

Our Big Local proposals were to:

- Develop a Community and Health Hub on the College site
- Facilitate the future of the Youth Centre
- Provide funding and support to existing facilities
- Develop arts and culture.

During 2014-16 we:

- Established a project team to design a new Community and Health Hub. Planning permission was awarded in Dec 2015 but funding package is not yet secure and project leadership needs to be resolved.
- We ran the 'Catch Up Cafe' at Juicy Blitz and other locations to keep residents up to date.
- Supported Ambition Lawrence Weston in taking a five year lease of the Youth Centre
- Supported various community groups, including The Rock and 'On The Cross' cafe at the Baptist Church, with funding, facilities and visits
- Supported and seed-funded the Community Craft Shop
- Enabled arts projects including inter-generational work through the Older Persons Grant Pot.



Opening of the Community Craft Shop

Community Energy (a new emerging theme)

Although this did not feature as a distinct theme in the 2014-16 plan it emerged as an important strand of our work and has been very successful. Links with other Big Local groups, the Bristol Energy Network and Bristol Green Capital have been invaluable. It has contributed to our work in the housing, job skills business and financial inclusion, and Big Local development themes.

During 2014-16 we:

- Put £9,000 of seed funding into a community energy project that was delivered by Ambition Lawrence Weston in partnership with the Bristol Energy Coop. The funding helped pay for a consultant and resulted in £800,000 being raised through a community share offer and from Social and Sustainable Capital to build a solar farm. 50% of the profits from the farm go to Ambition Lawrence Weston. There was a £150k advance payment which will fund delivery of the Community Plan. In addition, for 10 years from June 2016 ALW will receive a minimum of £8,000 pa increasing to £25,000 pa minimum in the following 15 years. A new wind turbine, funded by Triodos, will generate an additional £5,000 pa for the next seven years. This will support our Big Local development work and help to secure our Big Local legacy
- ALW have worked with the Urban Community Energy Fund to examine the route to developing onshore wind turbines in the context of new government planning policy.
- Supported residents in energy switching, energy surveys and engaging people in renewable energy e.g. DIY solar panels
- Provided five residents with paid internships working with the surveys and switching projects. Two of them are now in employment with the project partners and the others are volunteering with the energy group.

Big Local Development

We wanted to ensure that we worked closely with existing local organisations that could help Big Local run smoothly and effectively.

Our Big Local proposals were to:

- Appoint Ambition Lawrence Weston as our LTO
- Continue funding the post of their development worker.

During 2014-16 we:

- Benefitted from a strong and close working relationship with Ambition Lawrence Weston and their development worker
- Used the youth centre for a wide range of the activities that we support
- Developed a presence at the Ridingleaze shopping area
- Funded the ALW Development Worker who would become our Big Local worker.

Communications

We wanted to ensure that local residents could find out about and get involved in Big Local.

Our Big Local proposals were to:

- Hold community and fun events
- Provide funding support to 'On Your Doorstep'
- Provide funding for young people to design and run their own marketing and communications via the Youth Forum.
- Use shop premises on Ridingleaze to help residents stay in touch and get involved
- Support the Community Network via their development worker
- Develop the community website and social media

During 2014-16 we:

- Developed the ALW website
- Produced 12 editions of 'On Your Doorstep' which was distributed to every household and online
- Attended LDubstock and other local events to promote Big Local
- Helped revive the Lawrence Weston carnival
- Developed social media presence
- Took part in Big Local network and regional events



Lawrence Weston carnival

What We Have Achieved

We carried out plan reviews in Oct/Nov/Dec 2014 and quarterly in 2015 - 2016. We then consolidated the review in December 2016.

2014 Plan Review

In the 2014 Review we said that our greatest achievements were:

- Employing Mark and Hannah (staff)
- On Your Doorstep newsletter
- Saving and improving the Youth Centre
- Still being here and working together as a group
- College demolition and community hub progress
- All staying focused

2015-16 Plan Review

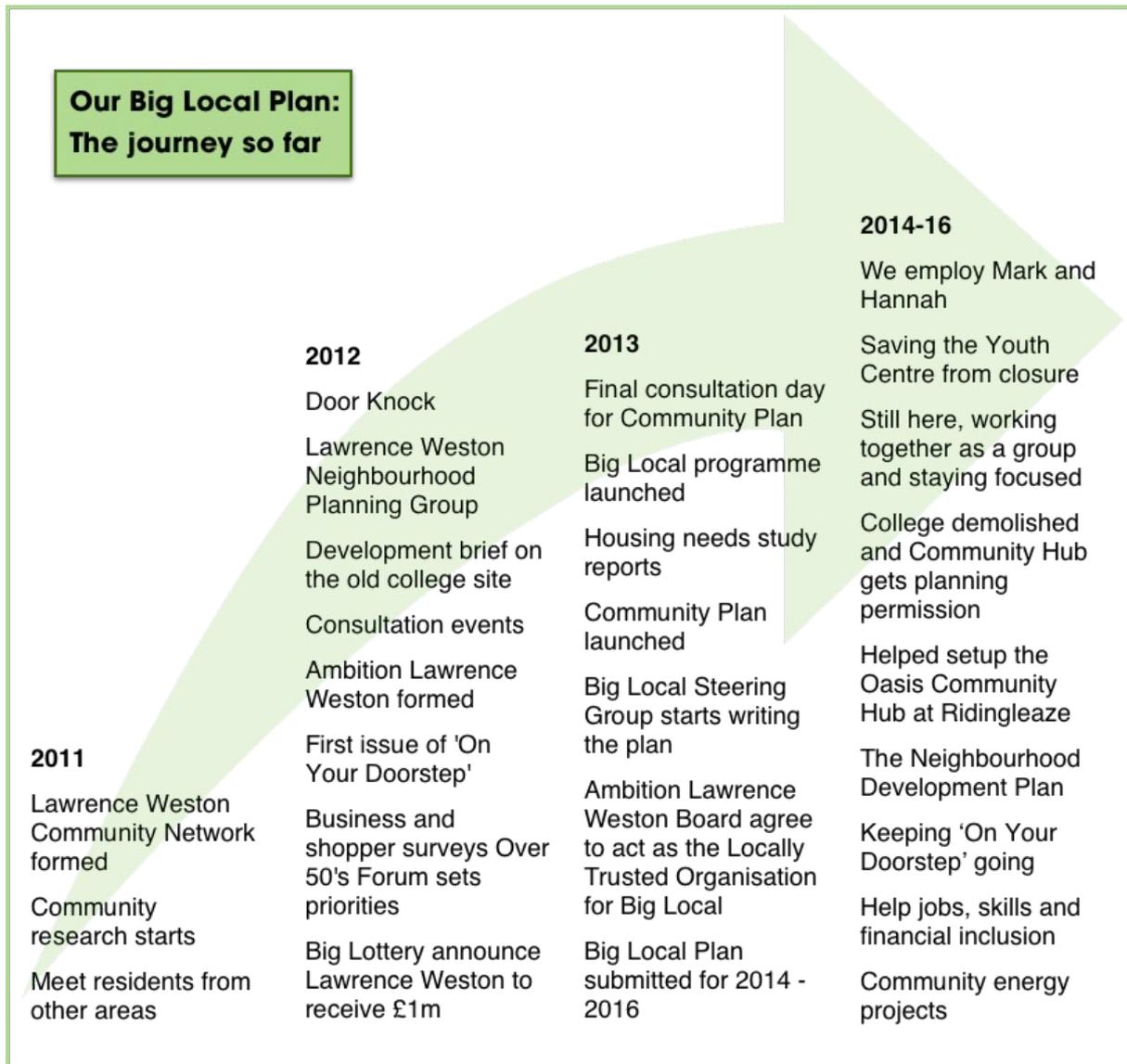
Our greatest achievements were:

- Employing Jo, Laura and Sue (staff)
- Securing £1.5m of additional investment
- Helping setup the Community Craft Shop at Ridingleaze
- The Neighbourhood Development Plan
- Keeping 'On Your Doorstep' going
- Running small grant pots
- Setting up and delivering employment and training support

Areas of activity in which we've made the most progress are in the following themes:

- Jobs, skills and financial inclusion
- Community energy
- Big Local development

Areas of activity with which we've made less progress than we would have liked are in the housing theme, notably in the Image Project strand, and the crime and community safety theme. Most commonly this is because of the reduced capacity of partners to deliver the activities mainly due to austerity measures.



Summary of Achievements

At the two plan reviews each proposed activity was 'RAG'ed and additional activities, not previously anticipated, were identified. These are summarised in the table below. Green = completed or good progress, Amber = slow progress or still starting, Red = not yet started or stalled.



	Plan Proposals	2014 Review	2016 Review	Identified as priority for next plan?
5.1.1	Create an investment / welcome pack for developers and investors			Yes
5.1.2	Image project annual event			
5.1.2	Newsletter			Yes
5.1.2	Website			
5.1.2	Promotion of services			
5.1.2	Digital and printed map			Yes
5.1.2	Illustrated food map			Yes
5.1.3	Address tensions around housing allocations.			
5.2.1	Raise awareness of crime and community safety issues, initiatives and successes			
5.2.2	Improve communication with the Police			
5.3.1	Map public transport journey times			Yes
5.3.1	Publicise Traveline			
5.3.2	Develop a cycle loan scheme			Yes
5.3.2	Develop bike maintenance courses			Yes
5.4.1	Launch a local employment, skills and business support programme			
5.5.1	Introduce and support a volunteer bank			Yes
5.5.2	Improve the local availability of fruit and vegetables			Yes
5.5.3	Create a local grant pot for older people			
5.6	Create more play areas (e.g. Westcott residents)			
5.6	Get residents involved in managing open spaces and play areas			
5.6	Support the Neighbourhood Plan process			
5.7.1	Prioritise engagement with young people			Yes
5.7.2	Create a grant pot managed by young people			Yes
5.8.1	Develop a Community Hub on the college site			Yes
5.8.2	Support the community asset transfer of the youth centre			
5.8.3	Provide funding and support to existing facilities			
5.8.4	Develop arts and culture			
6.	Big Local Development Worker			Yes
7.	Hold community and fun events			
7.	Provide funding support to 'On Your Doorstep'			
7.	Provide funding for young people to design and run their own marketing and communications			
7.	Use shop premises on Ridingleaze to help residents stay in touch and get involved			
7.	Support the Community Network via their development worker			
7.	Develop the community website and social media			
	Additional work			
	• Influence design and tenure mix of new housing developments			
	• Build links with Bristol CLT			
	• Community youth engagement PACT			
	• Influence improved and alternative bus routes			
	• Green bus			
	• Influence proposed Sustrans cycle path			
	• Meet rising demand for financial advice sessions			Yes
	• Provide business advice for local people and businesses			
	• Work with Bristol's Cities of Service Initiative to address isolation and			
	• Community energy, address fuel poverty			Yes

Financial Performance

The next table shows the budget set by the 2014-16 plan and the actual expenditure from January 2014 to July 2016. Six months of expenditure is not yet shown in the table.

Where expenditure is below target this is often due to other funding or resources being levered in to deliver actions under the Theme headings.

Item or activity	Budget 2014-16	Actual expenditure Jan 14 to Aug 15	Actual expenditure Sept 15 to July 16	Total expenditure Jan 14 to July 16	Match Funding
Housing	£ 8,200	£ 710	£ 266	£ 976	£ 60,000
Crime & community safety	£ 8,450	£ 475	£ 0	£ 475	£ 0
Traffic & transport	£ 6,750	£ 1,300	£ 0	£ 1,300	£ 270,000
Jobs, skills, business and financial inclusion	£ 126,900	£ 14,397	£ 8,580	£ 22,977	£ 44,000
Health, wellbeing and social care	£ 30,300	£ 7,463	£ 19,012	£ 26,475	£ 30,000
Planning, public realm, parks and green spaces	£ 2,600	£ 3,834	£ 55	£ 3,889	£ 16,000
Young people, families, children and education	£ 27,750	£ 8,120	£ 5,922	£ 14,042	£ 0
Community facilities and activities, arts, leisure and sport	£ 18,000	£ 10,578	£ 26,879	£ 37,457	£ 190,000
Big Local development	£ 135,000	£ 56,879	£ 28,548	£ 85,427	£ 0
Communications	£ 14,900	£ 6,765	£ 6,851	£ 13,617	£ 0
Contingency	£ 45,000	£ 10,890	£ 4,526	£ 15,416	
Total	£ 423,850	£ 121,412	£ 100,638	£ 222,050	£ 610,000

The contingency was spent mainly supporting other organisations and activities not anticipated in the 2014 plan. This includes the 5 Ways Bungalow gardening project, Craft Shop, Lawrence Weston Out of School Services, community cafe On The Cross at the Baptist Church and The Rock Community Centre.

The following table shows the budget allocations. Note that total expenditure in the plan period is forecast to reach the budgeted amount.



Total approved funding year 1	£	136,650
Total approved funding year 2	£	223,300
Total	£	359,950



5. Consultation on the New Big Local Plan

This plan is informed by the work of the Big Local Steering Group, Lawrence Weston Community Network and ALW over the last three years and the work of our partners. It draws on a wide range of local consultation and feedback as evidenced below. Both the Big Local Partnership and ALW are open and transparent organisations that welcome residents to all of their meetings.

In early 2017 there will be further door-to-door consultation on revision to the Community Plan. With this in mind, and aware of the risk of consultation fatigue, we have not carried out any wide-ranging consultation to inform this document.

Writing Process

The plan was drafted using information from past Reviews (see below) and our extensive prior knowledge of the needs in Lawrence Weston and the Big Local partnership's projects and priorities. An early draft was discussed with the Steering Group on 23 November. The Steering Group compiled its responses to the Draft in early December after which amendments were made. The final draft was completed in December.

Plan Reviews

This plan has been informed by the 2014, 2015 and 2016 Reviews. Both reviews were conducted with local residents and representatives of partner organisations. They specifically identified those areas of activity which should feature in this plan. This was supplemented by gap analysis.

Neighbourhood Development Plan

Consultation took place with residents via online and paper surveys, workshops, focus groups and the statutory consultation process with consultees. The main issues identified were: the need for community to build its own housing, support for a local lettings policy, improvements to public realm and green spaces, retrofitting energy conservation measures to homes and creating local employment spaces.

Energy

A community energy survey was carried out in Lawrence Weston in June 2016 with 142 respondents. 97% said they would support a wind turbine project that reinvests profits in the local community. 45% were interested in a thermal efficiency of their home and 34% wanted information on cheaper energy suppliers.

Severnet

SevernNet is funded by the Coastal Communities Fund to bring together communities and businesses in the wider area. On behalf of the project ALW runs employment and enterprise activities including 1:1 meetings with local employers, a Sustainable Transport Forum, jobs fairs and monthly business breakfasts. This all informs the work of Big Local.

Community Plan

The Lawrence Weston Community Plan 2013-2023 is being reviewed in early 2017 with a new round of door-to-door public consultation. The 2014-16 Big Local plan had been informed by the Community Plan, which preceded it, but this time they are evolving in reverse order. We have therefore agreed that the Big Local plan should retain some flexibility so that it can respond, within its Themes, to any new project ideas emerging from next year's Community Plan review.



6. Vision, Strategy and Themes

Our Big Local Vision for 2017-2019 is:

Lawrence Weston is a friendly and vibrant neighbourhood where the word “community” really matters. A place where ALL residents of today and tomorrow can live happy, healthy and fulfilling lives, from childhood through to old age.

This Vision is unchanged from the 2014 plan and is also the Vision for the 2013-23 Community Plan.

Strategic Approach

We have nine Delivery Themes and two Support Themes which reflect those used in our first Big Local plan with Community Energy emerging as a new Theme to reflect its growing importance in our work.

Local Needs

The prioritised needs are:

- Developing greater capacity to manage and deliver project ideas e.g. through increased resident engagement
- Securing additional investment
- Addressing urgent issues including housing, poverty, transport, education and training.

More details are provided under each theme below.

Flexibility

During 2014-2016 we found that some anticipated areas of work were well intentioned but less successful than we would have hoped. By contrast, others areas of work were very successful but had not been prioritised when the plan was written. In this plan we want to establish the broad objectives of each theme while retaining flexibility to respond and adapt to circumstances.

Investing in People

In order to fulfil the four Big Local outcomes we need to actively involve residents and support them to help their community. That involvement can be at any level from household to neighbourhood or from Big Local locally through to nationally.



Mark Pepper, our Big Local Worker, addressing a Big Local Networking and Learning event held at the Lawrence Weston Youth Centre

Our Big Local projects need to be resident led and successfully engage with local people. One of the over-riding lessons from 2014-16 has been that projects need the right people running them if they are to be successfully delivered. Sometimes these people can be volunteers who either have or learn the necessary skills. At other times projects can be delivered by our partners. But where volunteers and partners cannot deliver projects we need to employ or contract people with the appropriate skills and experience.

Our experience is that the people we employ and contract are able to source and secure funds and resources well in excess of their direct cost. For example: our work on energy, successful funding applications and consultancy work. The use of Big Local funds for this purpose therefore seems entirely appropriate and ensures that we can make a long lasting difference to our prioritised needs.

Priorities

At our 2016 Review the ideas that we felt most needed to be addressed in the next plan were:

- The investment and welcome pack
- Raising awareness and improved communication about crime
- Providing financial advice and responding to the opportunities in the British Learning City programme
- Setting up the volunteer bank
- Working with young people and continuing the young and older people's grant pot
- Progressing plans for the Community Hub
- Supporting 'On Your Doorstep' and the web / social media activities
- Engaging and retaining new people and planning for succession
- To direct more resources at community engagement

Outcomes

We show below the anticipated outcomes for each theme against the Big Local outcomes which are:

- Communities will be better able to identify local needs and take action in response to them.
- People will increase their skills and confidence, so that they can continue to identify and respond to needs in the future.
- The community will make a difference to the needs it prioritises.
- People will feel that their area is an even better place to live.

We have shown each outcome as a light bulb, lit up to illustrate which outcome applies. As each Theme could potentially light up every light bulb we have selected the one we consider the main outcome. For example, increasing skills:



Theme 1: Housing

Budget allocation: £4,750

1.1. Local Needs

Lawrence Weston has a high proportion of social rented housing and a large number of walk-up flats. To make the community more sustainable we need to diversify the range of both tenures and housing types by encouraging private investment. We need to make sure that local housing needs are met so that people aren't forced to leave the area. We need to ensure that all housing is well managed, well maintained and efficient to run.

1.2. Objectives

- a) To work with the City Council, developers and other partners to increase the housing supply and encourage a diverse range of housing and tenure¹¹ types to meet the needs of local residents and people moving to the area
- b) To work with housing agencies and other partners to enable local housing needs to be met and to address tensions that sometimes arise from housing allocation decisions
- c) To seek to improve the quality of existing dwellings by improving their management, maintenance and environmental efficiency and reducing their running costs including energy.

1.3. Ideas

- To provide information that will encourage investment and the development of new dwellings in Lawrence Weston
- Establish a local lettings management company to improve the quality of service offered to landlords and tenants and to be responsive to the needs of the area
- Support residents in reducing the running and maintenance costs of their homes.

¹¹ 'Tenure' defines the occupation of your home whether you own, rent, have shared ownership, co-ownership or other forms



1.4. Anticipated Outcomes



Theme 2: Crime & Community Safety

Budget allocation: £3,000

2.1. Local Needs

In Lawrence Weston the perception of crime is higher than the actual level. We need to ensure that the fear of crime is no higher than it should be. We also need to ensure that crime, when it happens, is reported accurately. While public services are experiencing severe cutbacks, we need to ensure that they continue to provide high quality service.

2.2. Objectives

- a) To address misperceptions of crime and reduce the fear of crime
- b) To encourage and facilitate the accurate reporting of crime
- c) To support, non-financially, the police and other crime prevention agencies in providing a high level of service to Lawrence Weston.

2.3. Ideas

- Regular information in 'On Your Doorstep'
- Use social media to spread accurate information
- Focus on the gaps left by the work of other agencies and not duplicate existing services.

2.4. Anticipated Outcomes



Theme 3: Traffic & Transport

Budget allocation: £3,000

3.1. Local Needs

With low levels of private car ownership, Lawrence Weston has high dependency upon public and community transport. This dependency is made acute by the closure of local services (e.g. health) and lack of local employment thus requiring people to travel further and more frequently. However, public transport does not always provide convenient routes and is also expensive. The most vulnerable residents experience the greatest impact of these shortcomings (transport poverty).

3.2. Objectives

- a) Improve local services, thus reducing the need to travel
- b) Develop alternative means of transport including community transport
- c) Reduce the impact of 'transport poverty'

3.3. Ideas

- Support and distribute improved information about public transport availability including routes and journey times
- Support bicycle loans and maintenance classes
- Support organisations that want to retain or improve their services in Lawrence Weston
- Support new initiatives and social enterprises that provide alternatives to private cars and public transport
- Work with developers to encourage car share and electric vehicles

3.4. Anticipated Outcomes



Theme 4: Jobs, Skills and Financial Inclusion

Budget allocation: £26,500

4.1. Local Needs

Since 2013 jobs are more available in a variety of sectors so unemployment has reduced. However, under-employment (e.g. through zero hours contracts) is an issue. The benefits cap means there is pressure to find work, but there is a lack of access to qualifications that are not directly related to employment and IT skills amongst older people are lacking. People do not have the skills or experience to secure employment and they lack the confidence and self-esteem to become entrepreneurs. There is a lack of childcare and affordable childcare options are still a problem. Benefits changes to Universal Credit (i.e. receiving a lump sum each month) signal the need for budgeting and financial literacy.

4.2. Objectives

- a) Work with employers and partners to ensure that local residents, especially the most vulnerable, have access to employment and training, especially in Avonmouth and other adjoining neighbourhoods
- b) Help people develop their skills and experience so that they have the best possible employment opportunities
- c) Promote and develop volunteering opportunities
- d) Support the provision of debt advice and other financial services to residents

4.3. Ideas

- Support the provision of financial advice support to local residents
- Emerging Bristol Learning City 2016 Opportunity
- Emulate successful projects (e.g. Craft Shop) and support residents to deliver their own business solutions based on their own priorities
- Continue to support the Employment Hub Job Club
- Develop volunteering Time Bank with Oasis Academy
- Support childcare / creche availability
- Support continuation of Work Zone pilot in Lawrence Weston and Avonmouth
- Collaborative working for Port Resilience Fund bid in 2017 to increase resources and capacity in Lawrence Weston



- Support schemes to up-skill residents and provide experience (e.g. Energy Internship)

4.4. Anticipated Outcomes



Theme 5: Health and Wellbeing

Budget allocation: £45,000

5.1. Local Needs

The levels of health deprivation in Lawrence Weston are amongst the highest 10% in England. Obesity is a particular problem. The levels of volunteering (an indicator of a strong community) are low. Social isolation is an acknowledged problem especially amongst older residents.

5.2. Objectives

- a) Improve access to health and wellbeing services
- b) Improve the availability of fresh fruit and vegetables
- c) Improve opportunities for volunteering

5.3. Ideas

- Create volunteering opportunities
- Develop existing allotments and increase overall numbers
- Work with partners to improve the availability of fresh fruit and veg
- Keep and increase the older people's grant pot
- Support local provision of health and wellbeing services through grants to non-statutory groups

5.4. Anticipated Outcomes



Theme 6: Planning, Public Realm, Parks & Green Spaces

Budget allocation: £5,700

6.1. Local Needs

Parks and open spaces need improvement, we need more of them and residents could be better involved in managing them. Residents need to influence local planning decisions. There are problems throughout the area with littering, cars parked on verges and other environmental issues.

6.2. Objectives

- a) Support residents' action to improve and get involved in the management of their local green spaces and parks
- b) Support residents getting involved in the planning process
- c) Help residents develop their knowledge and skills to get involved

6.3. Ideas

- Continue to support the plans for playpark led by Westcott Residents and Tenants Group
- Support the Neighbourhood Planning Forum
- Support neighbourhood clean-up initiatives
- Improve the management of grass verges

6.4. Anticipated Outcomes



Theme 7: Young People, Families and Education

Budget allocation: £45,000

7.1. Local Needs

Engaging young people in the life of the community is proving difficult not just for us but for all organisations. We need to find ways of reaching them and working with them. We need to give them control of some of our funds. While local primary schools are willing to engage with the local community there is sometimes a need for extra resources to make initiatives more successful. We also need family friendly social venues.

7.2. Objectives

- a) Find new ways of engaging young people
- b) Make the young people's grant pot a success
- c) Deliver more family friendly events and initiatives
- d) Encourage more residents to use community facilities and buildings

7.3. Ideas

- Visit and learn from other Big Local groups that have successfully engaged with young people
- Develop the young people's grant pot. Allocate more resources to make it successful
- Support local schools to deliver family friendly events and initiatives.

7.4. Anticipated Outcomes



Theme 8: Community Facilities, Activities, Arts, Leisure & Sport

Budget allocation: £45,000

8.1. Local Needs

There is a lack of good quality space in which local services and activities can be delivered. The lack of facilities is leading some services to close or locate outside the area. Some remaining venues are struggling to survive. Past support from Big Local has been beneficial.

8.2. Objectives

- a) Support the development and improvement of community facilities, both new and existing
- b) Support other community organisations in the area
- c) Support and promote art activities to local residents especially where this will enhance their wellbeing
- d) Support resident led leisure and sport activities

8.3. Ideas

- Keep pushing for the development of a community and health hub
- Engage with other local groups so that we know early on who might need support
- Make sure that art is supported and promoted through a wide range of Big Local activity
- Support the development of the currently closed BMX track and club
- Continue to ensure the multi-use games area at the Youth Centre is accessible to residents

8.4. Anticipated Outcomes



Theme 9: Community Energy

Budget allocation: £32,500

9.1. Local Needs

We need to reduce the impact of high energy costs on local residents, reduce our environmental and climate impact, and secure long-term income that will help fund all our other activities.

9.2. Objectives

- a) Tackle fuel poverty
- b) Raise awareness of the benefits of renewable energy
- c) Invest in new renewable energy sources.

9.3. Ideas

- Engage with residents to tell them about the issues and opportunities
- Train up more residents to advise on ways to tackle fuel poverty
- Continue the Cold Homes Energy Efficiency Survey Experts (CHEESE) project
- Run local campaigns and find innovative ways of telling people about the causes and effects of climate change Identify new investment opportunities
- Increase capacity in ALW to deliver the energy objectives.
- Continue solar panel workshops
- Develop partnerships with local traders e.g. Hasall & Bristol Energy

9.4. Anticipated Outcomes



Theme 10: Big Local Development

Budget allocation: £170,000

10.1. Local Needs

Our Big Local plan is ambitious and has the risk of overwhelming our staff and volunteers. We need to carry on with the invaluable support of the ALW staff but guard against burn-out of them and our volunteers.

10.2. Objectives

- a) Increase the number of volunteers
- b) Keep strong resident involvement in and leadership of the Partnership
- c) Ensure that there are sufficient people and skills to undertake the tasks at hand
- d) Develop the skills of local people so that they can take on more roles.

10.3. Ideas

- Continue with Ambition Lawrence Weston as LTO
- Use Big Local funding and attract match funding to maintain and increase the development worker posts
- Develop our understanding of how to identify, recruit and retain staff and volunteers that are 'of' the community
- Improve management skills so that workloads are better managed.
- Work to attract additional funding streams to supplement the above.
- Wherever possible we will secure additional funds for staff posts, thereby reducing the call on Big Local funds.

10.4. Anticipated Outcomes



Theme 11: Communications

Budget allocation: £28,500

Note: This theme now includes the 'Image' activities previously covered by the Housing theme.

11.1. Local Needs

Residents need to know about Big Local, our successes and the opportunities it offers to make Lawrence Weston an even better place to live. We need to keep investing in the capacity and quality of our communications. We need to do more to celebrate our achievements.

11.2. Objectives

- a) Continue to develop a positive image of Lawrence Weston
- b) Provide reliable and factual information to residents about local events and services, issues of concern and ways to get involved in the community
- c) Support local events that get people engaged with their community and Big Local
- d) Develop communication skills amongst local people
- e) Celebrate our successes.

11.3. Ideas

- Keep improving and developing the website and social media presence
- Continue to produce and distribute the 'On Your Doorstep' newsletter
- Collaborate with other Big Local areas to learn lessons and develop initiatives
- Deliver celebration events.

11.4. Anticipated Outcomes





Contingency

Budget allocation: £46,000

Our experience of the last three years is that forward planning of the budgets is difficult to get exactly right, not least because costs change as well as our exact objectives, our partners and who we are trying to reach. Local Trust have been supportive when we have asked for variations to our budget, but it does take up staff time and lead to longer timescales. A budget contingency is therefore important to make best use of time and avoid delays. We have included a budget calculated at c.10% of forecast expenditure.



7. Measuring Outcomes

We have a continuous dialogue with residents which tells us how well we're doing and informs our decisions making at all levels. However, while this is high quality and empowering, it is also largely intuitive and therefore hard to evidence. To better evidence our outcomes we will:

- Hold an annual focus group with a number of residents not otherwise involved with Big Local or ALW to establish the impact that Big Local is having on Lawrence Weston
- Continue to hold regular reviews of the Big Local plan
- Continue to take part in the Big Local Story research which is recording the impact of Big Local on the area
- Visually record major projects in which we are participating e.g. development of new housing
- Require a range of projects that we fund to record their individual impact and outputs
- Regularly commission a narrated animation of our progress
- Coordinate with other surveys taking place in the area so that we share data and minimise consultation fatigue.

8. Risks

Description	Impact (5 = high)	Likelihood (5 = high)	Mitigation
Loss of key staff through resignation or illness	5	2	Monitor and ensure ALW is a good employer. Support healthy lifestyle of staff. Develop contingency plan in case of unavoidable absence / loss of staff.
Inadequate number / quality of volunteers	4	3	Constantly promote volunteering opportunities and benefits. Ensure good volunteer management practices are in place.
Steering Group ceases to function (e.g. loss of key people, too few residents)	5	2	Invest in SG members and keep them motivated. Keep recruiting new people.
Serious complaint made against staff or Steering Group	4	2	Ensure policies are in place and adhered to. Follow adopted complaints procedure. Keep partners, Rep and Local Trust informed.
Fraud committed against the group (or the LTO)	4	1	Ensure ALW has necessary processes in place to a) prevent and b) respond
Vandalism / theft of essential premises / equipment	3	3	Ensure security measures are in place. Maintain strong community links.
Partner withdraws from funded project	3	2	Monitor all projects. Maintain dialogue with all partners. Identify problems early and work up contingency.
Cost overrun of funded activity	4	2	Ensure ALW has good financial management systems in place. Monitor projects. Identify problems early. Hold contingency fund.
LTO collapses	5	2	Monitor ALW and identify problems at early stage. Share info / concerns with Rep and Local Trust. Identify replacement LTO at early stage.



Description	Impact (5 = high)	Likelihood (5 = high)	Mitigation
Additional funding not secured	4	4	Programme projects so that adaptations can be made if other funding not secured. Have reserve list of projects in case some can't proceed.

9. Proposed Plan Reviews

Assuming that the plan is approved in February 2017 we will carry out a review in June 2018.



10. Financial Tables

The table below shows our financial projections for 2017-19. In the first two months of Q1 in 2017 (Jan-Feb) we will be holding over from our previous plan. Expenditure is therefore forecast to begin in March 2017.

Theme	Q1	Q2 April - Jun	Q3	Q4	Yr 1	Yr 2	Yr 3	Total BL
1: Housing	£ 250	£ 750	£ 750	£ 1,000	£ 2,750	£ 1,000	£ 1,000	£ 4,750
2: Crime & Community Safety	£ 100	£ 300	£ 300	£ 300	£ 1,000	£ 1,000	£ 1,000	£ 3,000
3: Traffic & Transport Theme	£ 100	£ 300	£ 300	£ 300	£ 1,000	£ 1,000	£ 1,000	£ 3,000
4: Jobs, Skills and Financial Inclusion	£ 1,500	£ 5,000	£ 5,000	£ 5,000	£16,500	£ 5,000	£ 5,000	£26,500
5: Health and Wellbeing	£ 1,500	£ 4,500	£ 4,500	£ 4,500	£15,000	£15,000	£15,000	£45,000
6: Planning, public realm parks & green spaces	£ 200	£ 500	£ 500	£ 500	£ 1,700	£ 2,000	£ 2,000	£ 5,700
7: Young People, Families and Education	£ 1,500	£ 4,500	£ 4,500	£ 4,500	£15,000	£15,000	£15,000	£45,000
8: Community Facilities, Activities, Arts, Leisure & Sport	£ 1,000	£ 4,000	£ 4,000	£ 4,000	£13,000	£16,000	£16,000	£45,000
9: Community Energy	£ 2,500	£ 7,000	£ 7,000	£ 7,000	£23,500	£ 5,000	£ 4,000	£32,500
10: Big Local Development	£ 5,000	£15,000	£15,000	£15,000	£50,000	£60,000	£60,000	£170,000
11: Communications	£ 1,000	£ 2,500	£ 2,500	£ 2,500	£ 8,500	£10,000	£10,000	£28,500
12. Contingency	£ 2,000	£ 4,000	£ 4,000	£ 4,000	£14,000	£16,000	£16,000	£46,000
Total	£16,650	£48,350	£48,350	£48,600	£161,950	£147,000	£146,000	£454,950

Notes

1. Key spend will be setting up local letting policy. Intending to go to Power for Change and others for delivery funding e.g. set up agency. BL funds would be used to seed this process.
2. Most spend should be met by statutory services.
3. No significant spend anticipated.
4. Employment Worker (2.5days/wk) = £15k + £5k for skill based work, £5k for each of following 2 years. Additional funding to be secured for Employment Worker's post in years 2 and 3.
5. Older people's pot (£10k pa) and grants to other organisations.
6. No significant spend anticipated.
7. Young people's pot (£10k pa) and grants to other organisations
8. Possible grants to other organisations, activities
9. Year 1 spend = 2 days / week technical support and seed funding. Year 2 & 3 = seed funding for projects.
10. 2.5 days/wk of Community Engagement Officer = £15k pa inc on-costs. This post is key to developing community engagement and building capacity to deliver projects. Development worker @ £45k pa inc on-costs.
11. Increased communications activity especially to raise awareness and engagement of residents.
12. 10% contingency. Includes 5% management fee from BL £1m to ALW (in addition to 5% from LT, as previously agreed).

Glossary

- **Ambition Lawrence Weston.** A resident-driven community development trust striving to make Lawrence Weston a good place to live and work. ALW is a charitable company limited by guarantee. It is the Locally Trusted Organisation for Lawrence Weston Big Local
- **Big Local.** A Big Lottery funded programme that, with grants of £1m, supports 150 communities in England to make their areas even better places to live over a ten year period. It is managed by the Big Local Trust.
- **Big Local Partnership** Defined by Local Trust as a group of at least eight people who guide the overall direction of Big Local in the area. The majority (at least 51%) of partnership members are people who live within the Big Local area. The partnership is responsible for agreeing a shared vision, creating the Big Local plan, overseeing its delivery, collecting evidence to show how the plan is progressing, and reviewing the plan and partnership to make sure they are working in the best way possible.
- **Big Local Steering Group.** The Group that is responsible for the day to day delivery of the Big Local plan in Lawrence Weston. It has 18 members of whom 10 are residents, the remainder all being drawn from local organisations including Public Health, the Police, youth groups and older people groups.
- **Big Local Trust.** Established by Local Trust and the Big Lottery Fund with a National Lottery grant of £196,873,499. The grant is an endowment, which has to be spent by December 2026.
- **BREAD Youth Project.** Runs projects and activities for and with young people to raise awareness of the issues that are important to young people across Bristol. Runs Juicy Blitz in Lawrence Weston.
- **Coastal Communities Fund (CCF).** Encourages the economic development of UK coastal communities by giving funding to create sustainable economic growth and jobs. Run by the Big Lottery.
- **Community and Health Hub.** Proposed development of a combined health and community centre on the City of Bristol College site in Lawrence Weston. Led by a partnership of ALW, Pioneer Medical Practice and Bristol City Council.
- **Community Craft Shop.** A space for local people to make and sell crafts. Based in a shop unit on Rodingleaze. Managed by Oasis Academy.

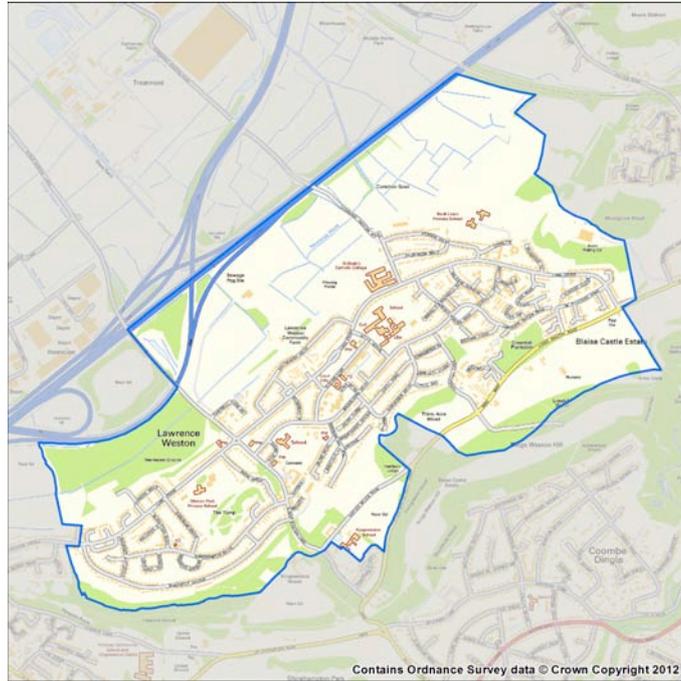
- **5 Ways Bungalow.** The 5 Ways Bungalow is a community resource in Lawrence Weston, funded by NHS Bristol. The Bungalow is available as a community meeting space offering services and events such as: fruit and vegetables at wholesale prices, working with survivors of domestic violence, knit and natter, young people topical issue group and wellbeing choir.
- **Juicy Blitz Youth Project.** Based in a shop unit on Ridingleaze, Juicy Blitz is a space for anyone aged 11 to 21 to relax, be creative, have fun, meet new people, develop interests and skills, and increase confidence. Run by BREAD Youth Project.
- **Lawrence Weston City Farm.** A community-managed project that aims to improve the quality of life for local people and its service-users by providing a range of educational, social, environmental, economic and recreational activities.
- **Lawrence Weston Community Plan The Way Forward 2013-2023.** ALW's 10 year vision for the changes that residents would like to see and includes a five year plan identifying what needs to be change and who needs to be involved.
- **Lawrence Weston Neighbourhood Development Plan (2016)** Community groups can set up neighbourhood planning forums to write their own policies for an area, which are used with the Local Plan to decide planning applications. The Lawrence Weston Neighbourhood Development Plan was submitted to Bristol City Council in March 2016.
- **Learning Partnership West** Originally the Avon Careers Service, LPW is now a Community Interest Company that aims to support children and young people to change their lives and reach their true potential.
- **Local Trust** The sole corporate trustee of Big Local Trust, specially established for this purpose. In this role, it manages the Big Local Trust in line with the trust deed and ensures Big Local happens in a way that is in keeping with the trust deed and the wishes of the Big Lottery Fund.
- **Locally Trusted Organisation** The organisation chosen by a Big Local partnership to administer and account for the distribution of Big Local funding, and/or deliver activities or services on behalf of the Big Local partnership.
- **Neighbourhood Forum** The Lawrence Weston Neighbourhood Forum is a public meeting run by the City Council that takes place four times a year. It fits within the Neighbourhood Partnership.
- **Neighbourhood Partnership** The Avonmouth and Lawrence Weston Neighbourhood Partnership brings together the four village communities of Avonmouth, Lawrence

Weston, North Sea Mills/Coombe Dingle and Shirehampton to help make improvements to the area. It is run by the City Council.

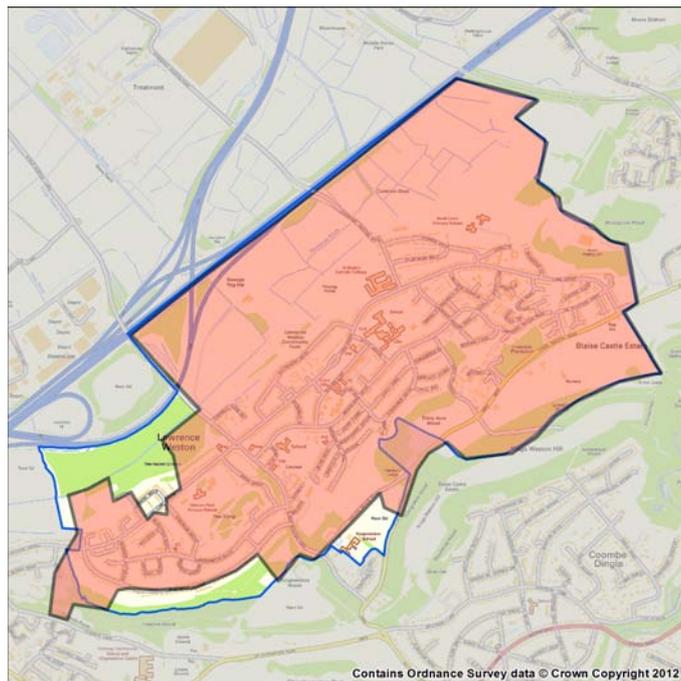
- **Neighbourhood Planning Group** The local group that initiated and oversees the Neighbourhood Development Plan.
- **On Your Doorstep** The newsletter for Lawrence Weston published by ALW and distributed online and to every household four times each year. The Autumn 2016 edition can be found at www.ambitionlw.org/ambitionlworg/link/main/one/wordpress/wp-content/uploads/2016/10/OYD-Autumn-2016-online.pdf
- **Outcomes** Big Local outcomes help measure progress. They are: Communities will be better able to identify local needs and take action in response to them; People will build their skills and confidence, so that they can continue to identify and respond to needs in the future; The community will make a difference to the needs it prioritises; People will feel that their area is an even better place to live.
- **PACT** Police and Communities Together
- **PCSO** Police Community Support Officer
- **Ridingleaze.** The local shopping street.
- **The Rock Community Centre** A community centre for activities identified by the local people, with specific reference to improving resident's health, lifestyle and promoting community cohesion. Includes a large hall with kitchen and meeting rooms.
- **Social and Sustainable Capital** A Financial Conduct Authority authorised and regulated fund manager and social enterprise providing finance to charities and social enterprises. <http://socialandsustainable.com>
- **Sustrans** A leading UK charity based in Bristol that enables people to travel by foot, bike or public transport for more of their every day journeys.
- **Traveline** Traveline South West is an online public transport information system. It is provided by a consortium of all local authorities and the major transport operators in the area.
- **Triodos** A specialist bank that supports projects that benefit people and the planet. Based in Bristol.
- **Urban Community Energy Fund** A financial support scheme aimed at urban communities across England wanting to set up renewable energy generation projects in their area. Run by the government.

Appendix A: Area Definition

Lawrence Weston is in the Avonmouth and Lawrence Weston ward. The Big Local area is shown below.



This area does not fit exactly with the ONS Output Area boundaries. The best fit to the 2011 Output Areas is shown shaded red on the following map.



The ONS Output Areas inside the Big Local area (shaded red on the map) are:

E00073185	E00073939	E00073947
E00073187	E00073940	E00073948
E00073215	E00073941	E00073949
E00073216	E00073942	E00073950
E00073220	E00073943	E00073951
E00073222	E00073944	E00073953
E00073937	E00073945	E00073954
E00073938	E00073946	

The above areas have a combined population of 6,800 usual residents living in 2,911 households.

Residential areas inside the Big Local area but not included in the above Output Areas are:

- Henacre Road (part of E00073219 which then extends to include most of Avonmouth industrial area as far as the edge of Hallen)
- South side of Mancroft Avenue (part of E00073192 which then extends south to include Penpole Lane and parts of Shirehampton)
- Kingsweston School is also outside the Output Areas but has no residential population.

Residential areas outside the Big Local area but included in the above Output Areas are:

- Nigel Park (part of E00073222).

Output Area E00073219 has 133 households and 331 residents (2011 Census). An estimated 20 households (all of which are near Hallen) are outside the Big Local area. Assuming 2 people per household this would account for 40 people. The estimated number of residents inside the Big Local area is therefore 291.

Output Area E00073192 has 133 households and 299 residents (2011 Census). An estimated 60 households (in Shirehampton) are outside the Big Local area. Assuming 2 people per household, this would account for 120 people. The estimated number of residents inside the Big Local area is therefore 179 people.

Output Area E00073222 has 152 households and 375 residents (2011 Census). An estimated 25 households (in Nigel Park) are outside the Big Local area. Assuming 2 people per household, this would account for 50 people outside the Big Local area.

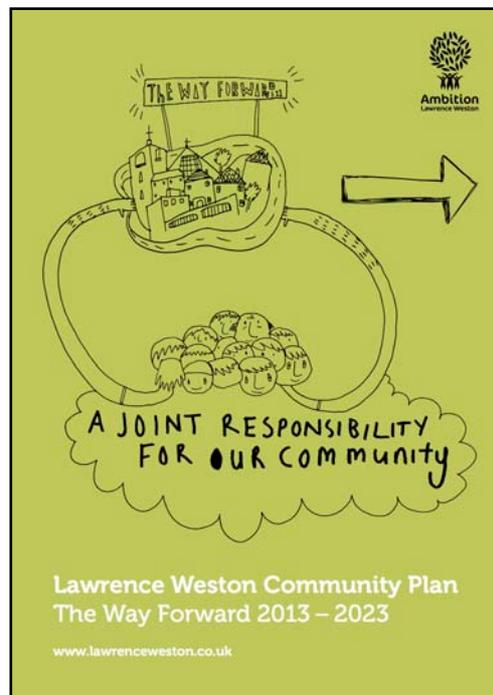
The total population of the Big Local area is therefore an estimated 7,220 people (i.e. 6,800 + 291 + 179 - 50) living in 3,072 households.

Appendix B: Lawrence Weston Community Plan

Our Community Plan covers the period 2013 to 2023.

In putting together the Community Plan we tried to include everything that is relevant to the people who live and work in Lawrence Weston, from employment and playgrounds to the design of new buildings and new services for job seekers, young people and families. The plan covers:

- Housing
- Crime and community safety
- Traffic and transport
- Jobs, skills, business and financial exclusion
- Health, wellbeing and social care
- Planning, public realm, parks and green spaces
- Young people, children, families and education
- Community facilities and activities, art, leisure and sport



The full plan can be found at www.ambitionlw.org/community-plan/